

PHOENIX YOUTH AND FAMILY SERVICES, INC

FINANCIAL STATEMENT

JUNE 30, 2020



PHOENIX YOUTH AND FAMILY SERVICES, INC  
JUNE 30, 2020

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# SEARCY & ASSOCIATES, LLC

CERTIFIED PUBLIC ACCOUNTANTS

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Phoenix Youth and Family Services, Inc.

### Report on the Financial Statements

We have audited the accompanying financial statements of Phoenix Youth and Family Services, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



## Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Phoenix Youth and Family Services, Inc. as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2020, on our consideration of Phoenix Youth and Family Services, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Phoenix Youth and Family Services Inc.'s internal control over financial reporting and compliance.



Searcy & Associates, LLC

Monticello, Arkansas

October 30, 2020



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
STATEMENT OF FINANCIAL POSITION  
JUNE 30, 2020

ASSETS

**Current Assets**

|                     |              |
|---------------------|--------------|
| Cash                |              |
| Investments         | \$ 718,569   |
| Accounts Receivable | 175,175      |
| Prepaid Expenses    | 36,739       |
|                     | <u>5,410</u> |

Total Current Assets

935,893

**Property and Equipment**

|                                |                    |
|--------------------------------|--------------------|
| Buildings and Improvements     |                    |
| Furniture, Fixtures & Vehicles | 652,050            |
| Less: Accumulated Depreciation | 831,073            |
|                                | <u>(1,128,195)</u> |

Total Property and Equipment

354,928

**Other Assets**

|          |            |
|----------|------------|
| Deposits |            |
|          | <u>865</u> |

Total Assets

\$ 1,291,686

LIABILITIES AND NET ASSETS

**Current Liabilities**

|                     |               |
|---------------------|---------------|
| Accounts Payable    |               |
| Payroll Liabilities | \$ 10,308     |
| Refundable Advance  | 1,196         |
| Accrued Salaries    | 122,800       |
|                     | <u>17,829</u> |

Total Current Liabilities

152,133

**Net Assets**

|                            |                  |
|----------------------------|------------------|
| Without Donor Restrictions |                  |
|                            | <u>1,139,553</u> |

Total Liabilities and Net Assets

\$ 1,291,686

See notes to financial statements.



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
STATEMENT OF ACTIVITIES  
JUNE 30, 2020

|   | <u>Without<br/>Donor<br/>Restrictions</u> |
|---|---|
| Revenue, Gains and Other Support        |   |
| Contracted Services                     |   |
| Grants                                  | \$ 614,853                                |
| Contributions                           | 385,888                                   |
| Investment Income                       | 19,000                                    |
| Interest Income                         | 32  |
|   | 4,262                                     |
| Total Revenue, Gains, and Other Support | 1,024,035                                 |
| Expenses                                |   |
| Program Services                        |   |
| Family Violence Prevention              | 44,715                                    |
| Regional Prevention Provider            | 75,426                                    |
| Juvenile Justice                        | 441,700                                   |
| Compass Rose Collaborative              | 84,314                                    |
| Total Program Services                  | 646,155                                   |
| Supporting Services                     |   |
| Management and General                  | 372,870                                   |
| Total Supporting Services               | 372,870                                   |
| Total Expenses                          | 1,019,025                                 |
| Change in Net Assets                    | 5,010                                     |
| Net Assets at Beginning of Year         | 1,134,543                                 |
| Net Assets at End of Year               | \$ 1,139,553                              |

See notes to financial statements.



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
STATEMENT OF FUNCTIONAL EXPENSES  
JUNE 30, 2020

|                         | <u>Total</u>       | Supporting         | Program Services  |                   |                  |                      |
|-------------------------|--------------------|--------------------|-------------------|-------------------|------------------|----------------------|
|                         |                    | <u>Services</u>    | Family            | Regional          | Juvenile         | Compass              |
|                         |                    | <u>Management</u>  | <u>Violence</u>   | <u>Prevention</u> | <u>Justice</u>   | <u>Rose</u>          |
|                         |                    | <u>and General</u> | <u>Prevention</u> | <u>Provider</u>   |                  | <u>Collaborative</u> |
| Salary                  | \$546,063          | \$216,036          | \$29,080          | \$43,053          | \$205,738        | \$52,156             |
| Fringe Benefits         | 137,588            | 41,743             | 8,834             | 12,452            | 69,400           | 5,159                |
| Professional Services   | 18,415             | 15,345             | 510               | 1,500             | 1,060            | 0                    |
| Travel                  | 20,054             | 1,947              | 1,154             | 3,948             | 8,955            | 4,050                |
| Rent                    | 30,750             | 675                | 0                 | 0                 | 26,700           | 3,375                |
| Utilities               | 17,430             | 1,214              | 0                 | 0                 | 16,216           | 0                    |
| Advertising             | 13,660             | 12,123             | 1,445             | 0                 | 92               | 0                    |
| Staff Development       | 32,842             | 898                | 2,529             | 8,188             | 3,409            | 17,818               |
| Supplies                | 62,592             | 40,474             | 1,163             | 3,425             | 16,400           | 1,130                |
| Telephone/Internet      | 28,910             | 6,971              | 0                 | 1,100             | 20,839           | 0                    |
| Meals                   | 327                | 0                  | 0                 | 0                 | 327              | 0                    |
| Miscellaneous           | 1,302              | 1,082              | 0                 | 9                 | 211              | 0                    |
| Insurance               | 16,773             | 7,276              | 0                 | 1,032             | 7,839            | 626                  |
| Dues & Subscriptions    | 1,872              | 772                | 0                 | 350               | 750              | 0                    |
| Subcontract             | 41,587             | 1,499              | 0                 | 0                 | 40,088           | 0                    |
| Vehicle Expenses        | 4,574              | 765                | 0                 | 0                 | 3,809            | 0                    |
| Repairs and Maintenance | 11,398             | 8,957              | 0                 | 100               | 2,341            | 0                    |
| Youth Activities        | 8,308              | 3,153              | 0                 | 0                 | 5,155            | 0                    |
| Taxes - Other           | 1,234              | 1,234              | 0                 | 0                 | 0                | 0                    |
| Depreciation Expense    | 19,513             | 8,039              | 0                 | 0                 | 11,474           | 0                    |
| Office Expense          | 3,833              | 2,667              | 0                 | 269               | 897              | 0                    |
|                         | <u>\$1,019,025</u> | <u>\$372,870</u>   | <u>\$44,715</u>   | <u>\$75,426</u>   | <u>\$441,700</u> | <u>\$84,314</u>      |

See notes to financial statements.



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
STATEMENT OF CASH FLOW  
JUNE 30, 2020

|  |                  |
|--|------------------|
| <b>Cash Flows from Operating Activities</b>  |                  |
| Increase/(Decrease) in Net Assets  | \$ 5,010         |
| Adjustments to Reconcile Change in Net Assets<br>to Net Cash Used by Operating Activities: |                  |
| Depreciation   | 19,513           |
| (Increase)/Decrease in:  |                  |
| Receivables  | 155,143          |
| Prepaid Expenses   | 3,852            |
| Increase/(Decrease) in:  |                  |
| Accounts Payable   | 68               |
| Payroll Liabilities  | 2,312            |
| Accrued Salaries   | <u>1,398</u>     |
| Net Cash Used/(Provided) by Operating Activities   | <u>187,296</u>   |
| <b>Cash Flows from Investing Activities</b>  |                  |
| Purchase of Vehicles   | (12,350)         |
| Receipts of Interest and Dividends Reinvested  | <u>(3,813)</u>   |
| Net Cash Used/(Provided) by Investing Activities   | <u>(16,163)</u>  |
| <b>Net Increase in Cash</b>  | 171,133          |
| <b>Cash at Beginning of Year</b>   | <u>547,436</u>   |
| <b>Cash at End of Year</b>   | <u>\$718,569</u> |

See notes to financial statements.



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization and Nature of Activities**

Phoenix Youth and Family Services, Inc was formed in March 1995, as a private, nonprofit corporation under Section 501(c)(3) of the Internal Revenue Code. The Organization was developed to serve the needs of youth and families in the Tenth Judicial District, which includes Ashley, Bradley, Chicot, Desha, and Drew counties.

The following is a brief description of programs which are administered by Phoenix Youth and Family Services, Inc.

Comprehensive Juvenile Justice

To promote safety of children by empowering families by providing skills to enable them to interact positively with school officials about school safety, establish rapport with police, encourage development of neighborhood patrols, organize and train mentors for positive relationship development.

Family Violence Prevention/Services

Subgrantee for Arkansas Department of Finance and Administration to serve those individuals in Ashley, Chicot, and Desha counties that are covered under the Domestic Abuse Act of 1991.

Prevention Resource Center

Program development addresses the following issues: development of responsible and healthful behavior, examining issues surrounding drug violence, education toward the types and effects of substances; prevention and treatment of abuse, develop drug curriculum and teaching strategies, and develop a resource referral system.

Compass Rose Collaborative

A national collaboration funded by federal grants targeting young adults ages 18 through 24 currently in the criminal justice system. The program is designed to assist in improving education and employment for this target group by providing support services, legal services, work readiness and educational services.

Winthrop Rockefeller Foundation

The Grant is intended to support the Organization's mission to strengthen economic outcomes in Southeast Arkansas.

Method of Accounting

The financial statements of the Organization have been prepared utilizing the accrual basis of accounting and accordingly reflect all significant receivable, payable, and other liabilities.



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Organization and Nature of Activities (Continued)**

Basis of Presentation

The Organization reports information regarding its financial position and activities according to two classes of net assets that are based upon the existence or absence of restrictions on use that are placed by its donors: net assets without donor restrictions and net assets with donor restrictions.

Net assets with donor restrictions are subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, such as those that the donor stipulates that resources be maintained in perpetuity.

Net assets without donor restrictions are resources available to support operations and not subject to donor restrictions. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of the Organization, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into in the course of its operations.

Accounts Receivable

Accounts Receivable represent amounts that have been billed under agency contracts but not collected as of the financial statements. All accounts receivable represent amounts owed by state governmental agencies. Accounts receivable are stated at the amount management expect to be collected from the outstanding balance. As of June 30, 2020, management has determined, based on historical experience, that all amounts are fully collectible and no allowance for doubtful accounts is necessary.

Property and Equipment

Property & Equipment acquisitions in excess of \$1,000 and all expenditures for repairs, maintenance, renewals, and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment are recorded on the books at cost or, if donated, at the approximate fair value at the date of the donation. Depreciation is computed using the straight-line method.

Compensated Absences

Full time employees are entitled to paid vacation depending on the length of service and other factors. Accrued vacation pay at June 30, 2020, was deemed immaterial and not accrued.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires that management make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.



PHOENIX YOUTH AND FAMILY SERVICES, INC  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Organization and Nature of Activities (Continued)**

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents.

Financial Instruments and Fair Value Measurements

The Council's financial instruments consist of a money market account and mutual fund accounts, both of which are measured at fair value in the statement of financial position. The fair value is determined by the instruments' net asset values (NAVs), which are Level 1 measurements in the hierarchy of fair value measures because the fair values are readily determinable fair values (that is, the instruments can be traded at the measurement date at their published NAVs).

Income Taxes

Phoenix Youth and Family Services, Inc is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and therefore has made no provision for federal income taxes in the accompanying financial statements. In addition, the Organization has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of Section 509(a) of the Internal Revenue Code. There was no unrelated business income for 2020.

Functional Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Activities. The Statement of Functional Expenses presents the natural classification of expenses by function. Accordingly, certain costs have been allocated to the programs and supporting services benefitted. The expenses that are allocated include occupancy and depreciation. Personnel costs, professional services, office expenses, information technology, insurance and other are allocated on the basis of estimates of time and effort. Directly identifiable expenses are charged to programs and supporting services. Management and general expenses included those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Organization.

Subsequent Events

Subsequent events were evaluated through October 30, 2020, which is the date the financial statements were available to be issued.

**NOTE 2: DESCRIPTION OF LEASING AGREEMENT**

All facilities presently used are leased under one year agreements.

**NOTE 3: CONCENTRATION OF CREDIT RISK AND ECONOMIC DEPENDENCY**

Phoenix Youth and Family Services, Inc. maintains bank accounts at several banks. Accounts at these institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. All cash balances were fully insured at June 30, 2020.



PHOENIX YOUTH AND FAMILY SERVICES, INC  
 NOTES TO FINANCIAL STATEMENTS  
 JUNE 30, 2020

**NOTE 4: RELATED PARTY TRANSACTIONS**

The Organization leases space from the husband of the Executive Director, a related party. Lease payments were \$1,000 per month for the year ended June 30, 2020. The total lease payments for the year were \$12,000.

**NOTE 5: INVESTMENTS**

Investment securities are carried at fair value based on quoted prices in active markets (all Level 1 Measurements) and consist of the following at June 30, 2020:

|                                | <u>Historical<br/>Cost</u> | <u>Fair<br/>Value</u> | <u>Level 1<br/>Fair Value</u> |
|--------------------------------|----------------------------|-----------------------|-------------------------------|
| Non-Qualified Deferred Annuity |                            |                       |                               |
| Fixed Accounts                 | \$159,453                  | \$170,663             | \$170,663                     |
| Government Money Market        | <u>4,367</u>               | <u>4,512</u>          | <u>4,512</u>                  |
|                                | <u>\$163,820</u>           | <u>\$175,175</u>      | <u>\$175,175</u>              |

The following summarizes the investment income in the statement of activities:

|                           |                |
|---------------------------|----------------|
| Interest and Dividends    | \$3,782        |
| Unrealized (Losses) Gains | <u>32</u>      |
|                           | <u>\$3,814</u> |

**NOTE 6: RETIREMENT PLAN**

The Organization maintains a defined contribution plan under IRS Code Section 401(k). The Organization provides a schedule of matching depending on the amount of the employee's contribution. Total expense for retirement matching for the year ended June 30, 2020, was \$9,530.

**NOTE 7: AVAILABILITY AND LIQUIDITY OF FINANCIAL ASSETS**

The following represents the Association's financial asset at December 31, 2020.

|   |                  |
|---|------------------|
| Financial assets at year end:   | <u>2020</u>      |
| Cash and cash equivalents   | \$718,569        |
| Accounts receivable   | 36,739           |
| Investments   | <u>175,175</u>   |
|   | 930,483          |
| Less amounts not available to be used within one year:                              |                  |
| Board designated savings  | <u>175,175</u>   |
| Financial assets available to meet general expenditures over the next twelve months | <u>\$755,308</u> |



PHOENIX YOUTH AND FAMILY SERVICES, INC  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020

**NOTE 8: REFUNDABLE ADVANCES**

The Organization has elected to account for certain conditional contributions in accordance with FASB ASC 958-605, Not-for-Profit Entities - Revenue Recognition. Under FASB ASC 958-605, the timing of recognition for a contribution received depends on whether the contribution is conditional or not. If the contribution is conditional, it is not recognized until the conditions are substantially met or explicitly waived.

The Organization received loan proceeds under the Paycheck Protection Program (PPP). The PPP, established as part of the Coronavirus Aid, Relief and Economic Security Act (CARES Act), is administered by the Small Business Administration. The loan and accrued interest are forgivable as long as the borrower uses the loan proceeds for eligible purposes, including payroll costs, costs used to continue group health care benefits, mortgage payments, rent, utilities, and interest on other debt obligations incurred before February 15, 2020. As of June 30, 2020, the Organization had unused funds of \$108,800.

The Arkansas Ready for Business grant proceeds were received to help cover costs of COVID-19 related costs of ensuring the health and safety of employees and patrons at Arkansas companies. The Organization received direct payments from the CARES Act through Arkansas Economic Development Commission. Proceeds must be used by December 31, 2020. If proceeds are not fully utilized to purchase Personal Protective Equipment or other direct COVID-19 related expenses, then excess funds will be payable to AEDC. As of June 30, 2020, the Organization had unused funds of \$14,000.

**NOTE 9: FUTURE CHANGE IN ACCOUNTING PRINCIPLE**

Revenue Recognition

The Financial Accounting Standards Board (FASB) amended its standards related to revenue recognition. This amendment replaces all existing revenue recognition guidance and provides a single, comprehensive revenue recognition model for all contracts with customers. The guidance provides a five-step analysis of transactions to determine when and how revenue is recognized. Other major provisions include capitalization of certain contract costs, consideration of the time value of money in the transaction price and allowing estimates of variable consideration to be recognized before contingencies are resolved in certain circumstances. The amendment also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in those judgments and assets recognized from costs incurred to fulfill a contract. The standard allows either full or modified retrospective adoption effective for nonpublic entities for annual periods beginning after December 15, 2018, and any interim periods within annual reporting periods that begin after December 15, 2019. The Organization feels there will be no material impacts on financial statement reporting.

In response to the impact of the COVID-19 pandemic, the FASB issued Accounting Standards Update (ASU) No. 2020-05, Revenue from Contracts with Customers which defers for one year the mandatory effective date of ASU 2014-09, Revenue from contracts with customers.



SUPPLEMENTARY INFORMATION



PHOENIX YOUTH AND FAMILY SERVICES, INC.  
SUPPLEMENTAL DATA SHEET  
JUNE 30, 2020

Phoenix Youth and Family Services, Inc.  
P.O. Box 654  
Crossett, AR 71635-0654  
Federal ID # 71-0778516  
Phone (870) 364-1676

Christie Lindsey, Executive Director  
Christie Lindsey, Contact Person



PHOENIX YOUTH AND FAMILY SERVICES, INC  
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
 FOR THE YEAR ENDED JUNE 30, 2020

| Federal Grantor/Program or Cluster Title   | Federal CFDA<br>Number | Pass-through<br>Grantor and Number                                 | Federal<br>Expenditures |
|--|------------------------|--|-------------------------|
| <b>United States Department of Justice</b>   |                        |  |                         |
| Crime Victim Assistance  | 16.575                 | Arkansas Department of Finance<br>and Administration, 180791-16OTP | \$ 1,459                |
| Juvenile Justice and<br>Delinquency Prevention   | 16.540                 | Arkansas Department of<br>Finance & Administration<br>4600045609   | <u>6,119</u>            |
| <b>Total United States Department of Justice</b>   |                        |  | <b>\$ 7,578</b>         |
| <b>Department of Labor</b>   |                        |  |                         |
| Reentry Employment Opportunities   | 17.270                 | FHI 360,102451.001.001   | <u>\$ 53,785</u>        |
| <b>Total Department of Labor</b>   |                        |  | <b>\$ 61,363</b>        |
| <b>Department of Health and Human Services</b>   |                        |  |                         |
| Family Violence Prevention and Services/<br>Domestic Violence Shelter and<br>Supportive Services               |                        |  |                         |
| Family Violence Prevention and Services/<br>Domestic Violence Shelter and<br>Supportive Services               | 93.671                 | Arkansas Department of Finance<br>and Administration, 170791-18FG  | \$ 13,232               |
| Family Violence Prevention and Services/<br>Domestic Violence Shelter and<br>Supportive Services               | 93.671                 | Arkansas Department of Finance<br>Administration, 180791-19FG      | <u>39,694</u>           |
| <b>Total Family Violence Prevention and<br/>Services/Domestic Violence Shelter and<br/>Supportive Services</b> |                        |  | <b>\$ 52,926</b>        |
| Block Grants for Prevention and<br>Treatment of Substance Abuse  | 93.959                 | University of Arkansas at<br>Little Rock, RA17145245               | <u>119,250</u>          |
| <b>Total Department of Health and<br/>Human Services</b>   |                        |  | <b>\$172,176</b>        |
| <b>Total Expenditures of Federal Awards</b>  |                        |  | <b><u>\$233,539</u></b> |



PHOENIX YOUTH AND FAMILY SERVICES, INC  
 SCHEDULE OF EXPENDITURES OF STATE AWARDS  
 FOR THE YEAR ENDED JUNE 30, 2020

|   | <u>Award<br/>Amount</u> | <u>Award<br/>Expended</u> |
|---|-------------------------|---------------------------|
| <u>Arkansas Department of Human Services</u>  |                         |                           |
| Division of Youth Services                    |                         |                           |
| Community Based Sanctions -                   |                         |                           |
| Division of Youth Services                    | \$ 83,695               | \$ 83,695                 |
| Community Programs Juvenile Detention Centers | 614,853                 | 614,853                   |
| Other- General Revenue                        | <u>12,011</u>           | <u>12,011</u>             |
| <br>Total                                     | <br><u>\$ 710,559</u>   | <br><u>\$ 710,559</u>     |



**SEARCY & ASSOCIATES, LLC**  
CERTIFIED PUBLIC ACCOUNTANTS

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors  
Phoenix Youth and Family Services, Inc.  
Crossett, Arkansas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Phoenix Youth and Family Services, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 30, 2020.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Phoenix Youth and Family Services, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Phoenix Youth and Family Services, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Phoenix Youth and Family Services, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



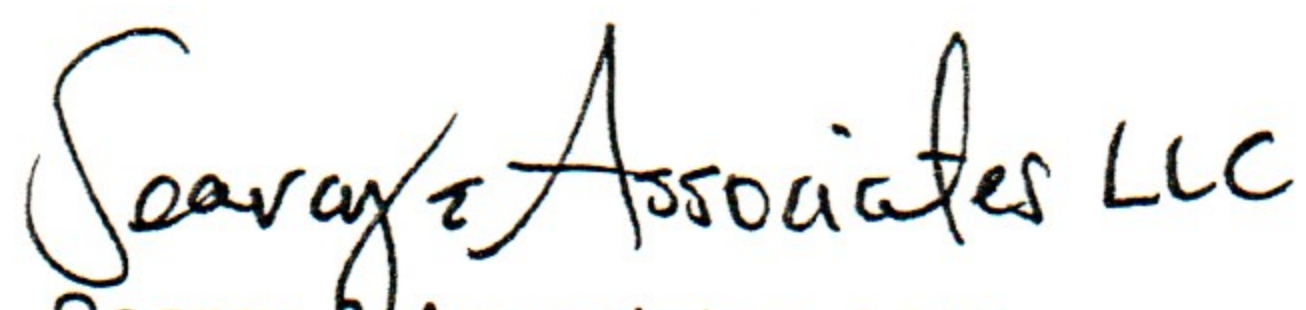
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Phoenix Youth and Family Services, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Searcy & Associates, LLC

Monticello, Arkansas

October 30, 2020